RESEARCH ARTICLES

Explaining the model of comprehensive waste management in urban and rural areas and intermediate spaces (Case study: Khorasan Razavi province)

Explicando el modelo de gestión integral de residuos en áreas urbanas y rurales y espacios intermedios (Estudio de caso: provincia de Khorasan Razavi)

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Summary

One of the main topics of sustainable development is environmental issues. Waste management is one of the most important environmental programs in the world. Today, statesmen have come to the conclusion that in order to achieve an ideal and sustainable society, it is necessary to pay attention to waste management. This study was conducted to identify the current status of waste management in Khorasan Razavi province and provide an optimal management model. This is a descriptive-analytical study. The sample population includes all cities and villages of Khorasan Razavi province. The sample size in cities with waste management organization was in full and in other cities and districts using random sampling method using Cochran's formula. The results were classified and analyzed using SPSS, Excel and GIS software. Data collection tools were library resources, field resources including interviews with experts, managers and professors of technology. Preparation and completion of questionnaires from urban and rural areas is the preparation of checklists and field visits. Based on the SWOT model strategy and internal and external environment analysis, the most important strength is the reduction of entrepreneurship in the implementation of waste management activities and the lack of a comprehensive plan for waste management is the most important weakness. In assessing the external environment, the existence of industries and markets for the consumption of recycled materials in the province and the region is the most important opportunity and the existence of economic crises in urban and rural communities and industrial areas in the region is the most important threat. The results of the study indicate the need to improve the framework and infrastructure of waste management in the province and the development of laws and detailed monitoring systems to implement the findings and scientific and practical experiences of other countries to achieve economic, social and environmental goals.

Keywords: Waste Management, Environment, Sustainable Development, Khorasan Razavi

Resumen

Uno de los principales temas del desarrollo sostenible son las cuestiones ambientales. La gestión de residuos es uno de los programas medioambientales más importantes del mundo. Hoy, los estadistas han llegado a la conclusión de que para lograr una sociedad ideal y sostenible es necesario prestar atención a la gestión de residuos. Este estudio se realizó para identificar el estado actual de la gestión de residuos en la provincia de Khorasan Razavi y proporcionar un modelo de gestión óptimo. Este es un estudio descriptivo-analítico. La población de muestra incluye todas las ciudades y pueblos de la provincia de Khorasan Razavi. El tamaño de la muestra en las ciudades con organización de gestión de residuos fue completo y en otras ciudades y distritos utilizando el método de muestreo aleatorio utilizando la fórmula de Cochran. Los resultados se clasificaron y analizaron mediante los programas SPSS, Excel y GIS. Las herramientas de recopilación de datos fueron recursos bibliotecarios, recursos de campo, incluidas entrevistas con expertos, gerentes y profesores de tecnología. La preparación y llenado de cuestionarios de áreas urbanas y rurales es la preparación de listas de verificación y visitas de campo. Con base en la estrategia del modelo DAFO y el análisis del entorno interno y externo, la fortaleza más importante es la reducción del espíritu empresarial en la implementación de actividades de gestión de residuos y la falta de un plan integral para la gestión de residuos es la debilidad más importante. Al evaluar el entorno externo, la existencia de industrias y mercados para el consumo de materiales reciclados en la provincia y la región

es la oportunidad más importante y la existencia de crisis económicas en las comunidades urbanas, rurales y áreas industriales de la región es la más importante. amenaza. Los resultados del estudio señalan la necesidad de mejorar el marco e infraestructura de la gestión de residuos en la provincia y el desarrollo de leyes y sistemas de monitoreo detallado para implementar los hallazgos y experiencias científicas y prácticas de otros países para lograr metas económicas, sociales y ambientales.

Palabras clave: Gestión de residuos, medio ambiente, desarrollo sostenible, Khorasan Razavi

Introduction

Today, waste management is one of the most essential pillars of sustainable development. In this regard, the law on waste management and the relevant executive regulations are a turning point that has been prepared and approved for related planning. In this law, waste management as one of the most important factors of implementation, responsible for planning, organizing, care, as well as executive operations of production, collection, storage, separation, transportation, recycling, processing, waste disposal and most importantly, education and information have been identified. Also, the executive management should prepare a comprehensive and detailed waste management plan in such a way that in formulating it, management measures such as reducing and minimizing the production of waste in the beginning, production of goods with more and easier recyclability, proper separation and collection, recovery and disposal of their principles (Abdoli, 2012).

Along with various problems and issues of cities and villages in Iran, environmental hazards caused by waste management is one of the main problems of the country. This issue, especially in Khorasan Razavi province, has become complex and wide-ranging due to major reasons such as high population density, the existence of many tourist attractions and special geographical location (Governor of Khorasan Razavi, 2016). This problem has not only affected most of the power of urban management and even the province, but also has jeopardized the process of sustainable and principled development. In 1992, about 2,000 tons of ordinary waste was produced daily in the metropolis of Mashhad and 1,162 tons in the cities of the province (Khorasan Razavi provincial Government Urban Affairs office Report).

Existence of diversity in the production wastes in the province according to the demographic situation and the industrial, agricultural and medical situation of the province, which can be said to contain almost all types of wastes in full and The vastness of the rural fabric in this province and the environmental view of the issues, prompts the researcher to look for a comprehensive and barrier model for the province's waste. Because at the moment, some of the wastes have no place in the planning of the officials and supervisors, and in the near future, its problems will affect everyone. Therefore, from the beginning of planning for waste management in the province, we must deal with the shortage of land in order to achieve the final result. An important point in this regard is to pay attention to the participation of the private sector in the implementation of the proposed projects. Because if there is a government view on the issue, we will still have the current problems.

Therefore, the purpose of this study is to examine the duties and powers of urban and rural management and. . . . In terms of meeting existing needs and by organizing the scattered and

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regional activities to somehow review and deconstruct and propose laws and organizations appropriate to the current needs. This in turn requires that planning actions on the one hand and management actions on the other hand be considered as a single and integrated process and the interrelationships between them in the field of waste management be observed (Asadi, 2012). In this regard, the present study intends to review the law of waste management and its executive regulations and the constitution of the country and the situation of Khorasan Razavi province according to the geographical location of its cities and villages and intermediate centers, finally, provide a suitable model for comprehensive waste management at the regional level that can be generalized and implemented in different regions of the country.

The research method in this research is descriptive-analytical. This method includes two stages of documentary and library studies and field studies. The statistical population of the study includes the cities of Khorasan Razavi province in two groups of cities with more than 150,000 people and having a waste management organization and other cities of the province are the districts of Khorasan Razavi province, rural districts of Khorasan Razavi province and experts and managers in the field of waste management at the national, regional and local levels. The required statistics and information collected by statistical software such as SPSS and EXCEL are classified and analyzed.

Theoretical foundations

Integrated waste management

Integrated waste management means avoiding uncoordinated management for integrated waste management (IWM). Such a comprehensive and integrated approach extends the entire waste cycle to all urban-rural and intermediate areas, from beginning to end, including production avoidance, production reduction, storage, collection, transportation, recovery, recycling, and reuse. Waste treatment and landfill, manages with emphasis on environmental issues and sustainable development. In fact, integrated waste management is a framework for designing and implementing new waste management systems and for analyzing and optimizing existing systems. Integrated waste management means that all aspects of a waste management system (technical and non-technical) must be considered together because they are interconnected and developments in one area affect practices or activities in other areas (Www.unep.org).

The management should assess local needs and conditions and then select the most appropriate combination of waste management activities according to the existing conditions, including short-term and long-term plans (www.epa.go).

Advantages of having an integrated waste management model

Having a model for integrated waste management can have several benefits. If you have an integrated management model and implement it, the main benefits that can be expected from the proper implementation of integrated waste management are:

- 1. Regional identification of waste production areas and concentration and density of different types of waste
- 2. Creating a complete and comprehensive database for the province's waste
- 3. Planning for the transportation system in the province based on different regions

- 4. Saving on infrastructure investments such as construction of landfills and temporary landfills
- 5. Prevention and reduction of environmental and health pollution
- 6. Planning for the construction of waste recycling industries according to the type of waste production and its distribution in the province
- 7. Possibility of transferring recycled materials from small towns and villages to recycling centers
- 8. Possibility of applying comprehensive waste management for areas outside urban and rural areas and suburbs
- 9. The possibility of attracting private sector capital and creating employment
- 10. Possibility of generating energy (electricity heat) from waste
- 11. Possibility of creating tourism, commercial and practical sites related to waste

Introducing the study area

Waste management is a cross-sectoral goal at the provincial level, which, like its high levels at the national level, is pursued by various ministries and organizations with different approaches and strategies. Meanwhile, the environmental approach and reducing its challenges in the province has been a higher priority than other dimensions. This issue has become complex and wide-ranging, especially in Khorasan Razavi province, due to major reasons such as high population density, the existence of many tourist attractions and special geographical location, this problem has affected not only the major part of urban and political management power, but also the province as a whole, and has also endangered the process of sustainable and principled development (Khorasan Razavi provincial Government: 2015). In the field of solid waste management in the province, what has been the basis of the work so far is determining the task of each of the management components to collect and dispose of such materials. It seems that coherence and coordination in the management of solid waste in the province is a plan, this can be done well by the Ministry of Interior and the direct cooperation of the Environment Organization, the Ministry of Health, the Ministry of Agriculture, the Ministry of Industry and the country's universities. In this regard, the necessary strategies should be planned and implemented in 5 main sections according to the financial and technical facilities as well as the environmental conditions of the region (Qasemi, 2011).

Methodology

The present research is of the type of applied research.

The research method in this research is descriptive-analytical.

The statistical population is divided into the following groups:

*Cities of Khorasan Razavi province in two groups of cities with more than 150 thousand people and having waste management organization and other cities of the province.

*Districts of Khorasan Razavi Province.

*Villages of Khorasan Razavi Province

*Experts and managers in the field of waste management at the national, regional and local levels.

To select the sample, multi-stage sampling method is used and the sample size is as follows:

- In the case of cities with waste organization, the cities of Mashhad-Neishabour-Sabzevar and Torbat-e Heydarieh are in full count.
- \bullet Cities without waste management organization (68 cities) by random sampling method using Cochran's formula with an error rate of 2 /.
- For districts (there are 65 districts in 2014 in Khorasan Razavi province) by random sampling using Cochran's formula with an error rate of 2 /.
- The sample size for two cases (cities without waste management organization and districts) is 20 samples (10 samples of cities and 10 samples of districts).
- Determining the size of villages: Villages with more than 50 households in the province have rural areas. Villagers in rural villages are responsible for village waste management. Therefore, 55 villages with more than 50 households that have rural development (2097) by random sampling method using Cochran's formula with an error rate of 13% of the sample size are 55 villages.
- 20 samples have been selected for the community of experts and managers in a targeted manner. For the validity of the questionnaire, first a number of questionnaires will be prepared and completed as a pilot and the validity coefficient of the questionnaire will be determined through Cronbach's alpha. The required statistics and information collected by statistical software such as SPSS and EXCEL are classified and analyzed and if necessary, using ARCGIS software, the required maps are prepared and the information is reviewed and analyzed.

Results

Identification of the main criteria with Delphi technique

In this study, in the first place, 32 indicators were selected as the main criteria in the discussion of urban and rural waste management and the space between them in Khorasan Razavi province. Also, based on the strategy obtained from the SWOT model and analysis of internal (strengths and weaknesses) and external (opportunities and threats) points of the waste system, the sub-criteria of each parameter in accordance with the main factor under review and analysis are given in Table 1.

Table 1

Results of applying Delphi technique in terms of opportunities, threats, weaknesses and strengths of waste management system in Khorasan Razavi province

symbol		First	The	Result
	Opportunities	round	second	
	· PP····		round	

O1	Existence of private sector companies and institutions in the implementation of waste management programs	7.30	7.40	Confirmation
	Increasing the level of knowledge and awareness of mayors, district heads and governors compared to the past	7.20	6.60	Decline
O2	High level of cultural indicators and religious teachings of the people of the region	7.10	8.00	Confirmation
	Holding national and international training workshops and conferences on waste management in the province	7.60	6.70	Decline
O3	Existence of industries and markets for the consumption of recycled materials in the province and region	8.10	7.90	Confirmation
	Existence of private sector companies and institutions in the implementation of waste management programs	8.10	6.70	Decline
O4	National attention and determination to waste management in the region	7.40	8.50	Confirmation
O5	Creating job opportunities and raising the level of job creation	7.70	7.40	Confirmation
O6	Existence of universities and specialized human resources in the region	7.20	7.20	Confirmation
О7	Existence of environmental laws as a suitable tool to control the waste management process	8.10	8.50	Confirmation
O8	Existence of new technologies in waste management	6.3	7	Confirmation
90	Existence of information opportunities and educational advertisements through radio and television and newspapers	7.10	7.30	Confirmation
	advertisements unough radio and television and newspapers			
symbol	Threats	First round	The second round	Result
symbol T1			second	Result
,	Threats Inadequate physical environment conditions in the implementation	round	second round	
T1	Threats Inadequate physical environment conditions in the implementation of waste management programs Existence of economic crises in the body of urban and rural	8.40	second round 7.30	Confirmation
T1 T2	Threats Inadequate physical environment conditions in the implementation of waste management programs Existence of economic crises in the body of urban and rural communities and industrial areas in the region Existence of weak cooperation of relevant local departments in waste management training, especially in small towns and villages	8.40 7.20	7.30 7.80	Confirmation Confirmation
T1 T2	Threats Inadequate physical environment conditions in the implementation of waste management programs Existence of economic crises in the body of urban and rural communities and industrial areas in the region Existence of weak cooperation of relevant local departments in waste management training, especially in small towns and villages in the province	7.20 7.7	7.30 7.80 7.3	Confirmation Confirmation
T1 T2 T3	Threats Inadequate physical environment conditions in the implementation of waste management programs Existence of economic crises in the body of urban and rural communities and industrial areas in the region Existence of weak cooperation of relevant local departments in waste management training, especially in small towns and villages in the province Lack of attention of villagers to waste management training Existence of weak cooperation of governmental and non-	7.20 7.7	7.30 7.80 7.3	Confirmation Confirmation Confirmation Decline
T1 T2 T3	Inadequate physical environment conditions in the implementation of waste management programs Existence of economic crises in the body of urban and rural communities and industrial areas in the region Existence of weak cooperation of relevant local departments in waste management training, especially in small towns and villages in the province Lack of attention of villagers to waste management training Existence of weak cooperation of governmental and non-governmental organizations and bodies in waste management affairs Slight changes in waste generation due to the presence of pilgrims,	7.20 7.7 7.9 8.20	7.30 7.80 7.3 6.5 8.10	Confirmation Confirmation Confirmation Decline Confirmation
T1 T2 T3	Inadequate physical environment conditions in the implementation of waste management programs Existence of economic crises in the body of urban and rural communities and industrial areas in the region Existence of weak cooperation of relevant local departments in waste management training, especially in small towns and villages in the province Lack of attention of villagers to waste management training Existence of weak cooperation of governmental and non-governmental organizations and bodies in waste management affairs Slight changes in waste generation due to the presence of pilgrims, tourists and seasonal tourists Lack of favorable cooperation of villagers in waste management	7.20 7.7 7.9 8.20 7.50	7.30 7.80 7.3 6.5 8.10 7.70	Confirmation Confirmation Decline Confirmation Confirmation
T1 T2 T3 T4 T5	Inadequate physical environment conditions in the implementation of waste management programs Existence of economic crises in the body of urban and rural communities and industrial areas in the region Existence of weak cooperation of relevant local departments in waste management training, especially in small towns and villages in the province Lack of attention of villagers to waste management training Existence of weak cooperation of governmental and non-governmental organizations and bodies in waste management affairs Slight changes in waste generation due to the presence of pilgrims, tourists and seasonal tourists Lack of favorable cooperation of villagers in waste management costs	7.20 7.7 7.9 8.20 7.50 7.20	second round 7.30 7.80 7.3 6.5 8.10 7.70 6.60	Confirmation Confirmation Confirmation Decline Confirmation Decline

	management			
Т8	Atmospheric conditions in different seasons of the year	8.10	7.90	Confirmation
symbol	Strengths	First round	The second round	Result
	Perform periodic evaluation and measurement of satisfaction with the company's services	7.70	6.00	Decline
S1	Quality and type of compounds in waste tissue	7.10	8.10	Confirmation
S2	Commencement of application of segregation strategy in storage management and waste collection in the province	7.80	8.70	Confirmation
S 3	Reducing entrepreneurship in the implementation of waste management activities	7.60	8.15	Confirmation
	Involve employees in the organization's training by forming participation groups and idea banks	8.00	6.20	Decline
S4	Serious determination of municipalities, villages and industries to solve waste problems and cooperate with other bodies in this field	8.10	7.40	Confirmation
S5	Establishment of waste management organization in Mashhad metropolis and waste management office in some municipalities	7.10	7.40	Confirmation
	Establishment of employee performance appraisal system	7.30	6.80	Decline
S6	Existence of short-term and long-term executive plans in the field of waste management in the province	7.50	7.80	Confirmation
S 7	Prepare timely reports and financial statements	7.50	7.20	Confirmation
	Existence of private sector contractors in waste management in the province	7.60	6.50	Decline
	Holding regular meetings of the provincial waste management working group	7.60	5.90	Decline
symbol	weak points	First round	The second round	Result
W1	Lack of a comprehensive plan for waste management	÷÷	7.80	Confirmation
	Weakness in strategic and long-term thinking in managers	8.40	7.80	Decline
W2	Officials neglect waste management	8.10	8.20	Confirmation
W3	Use of non-mechanized machines in waste collection and transportation	8.70	7.50	Confirmation
W4	Lack of research and development	7.70	7.20	Confirmation
W5	Increasing and uncontrolled production of various types of waste	7.70	7.50	Confirmation
W6	Lack of a comprehensive waste management database in the province	8.40	7.70	Confirmation

W7	Lack of use and application of new technologies, facilities and facilities in the collection, transfer and processing and disposal of waste	8.30	6.70	Confirmation
W8	Costly waste management	8.20	7.63	Confirmation
W9	Low level of social awareness and limited social participation in waste management	8.10	7.90	Confirmation
	A large number of villages in the province	8.60	5.90	Decline
	Island action of local managers in waste management	7.20	6.50	Decline
	Weakness in promoting work culture	7.50	6.90	Decline

Then, in order to measure the degree of unity of opinion among the views presented by the elites, Kendall coefficient was used. Kendall coefficient in the first round was 0.345 and in the second round of Delphi technique was 0.629, which indicates a good consensus among experts. Also, a significant value of 0.001 has been obtained, which shows that the results can be relied on with 95% confidence. Also, the average score of all items is about 7, which indicates that the views are close. Therefore, the Delphi technique has been stopped and the identified indicators have been used for the final analysis.

The final priority of the indicators with AHP technique

After calculating the weight of the elements of each cluster, the final priority of the Swat matrix indices can be calculated. The weight obtained by comparing internal and external factors (W1) in the weight of their related elements (W2) will give the final weight of opportunities, threats, strengths and weaknesses. The final weight of opportunities, threats, strengths and weaknesses will be multiplied by the weight of the elements of each cluster, and finally the final priority of each indicator will be calculated. Determining the final priority of SWAT matrix indices with AHP technique is given in the table below (No. 2).

Table 2

Determining the final priority of SWAT matrix indices using AHP technique

main	main		ia	Agent in	the	symb	Initial	Final	Ran
facto	factors			Criteria	Criteria		weight	weight	k
		0.29	0.62	0.163		S1	0.163	0,0283	21
		4 3							
				0.195		S2	0.195	0.0338	11
				0.177		S 3	0.177	0.0308	14
		0.178		S4	0.178	0.0309	13		
nal									
Internal 0.573				0.166		S5	0.166	0.0289	20
In	0.								

				0.121	S6	0.121	0.0210	30
		0.22	0.37	0.134	W1	0.134	0.0308	14
		9	7	0.110	W2	0.110	0,0251	22
				0.100	W3	0.100	0,0228	27
				0.114	W4	0.114	0,0262	20
				0.118	W5	0.118	0,0271	19
				0.124	W6	0.124	0.0285	17
				0.095	W7	0.095	0.0217	28
				0.113	W8	0.113	0,0258	21
				0.092	W9	0.092	0.0211	30
		0.27	0.40	0.118	O1	0.118	0.0421	4
		5	7	0.123	O2	0.123	0.0440	3
					O3	0.132	0.0471	1
					O4	0.124	0.0442	2
					O5	0.116	0.0414	6
					O6	0,099	0.0353	9
					O7	0.101	0.0362	8
					O8	0.089	0.0319	12
					9O	0.098	0.0351	10
			0.59	0.2011	T1	0.118	0,0237	25
			3		T2	0.178	0.0358	7
					T3	0.097	0.0194	32
					T4	0.119	0.0240	24
					T5	0140.	0,0292	15
					T6	0.114	0,0229	26
ıal		ts			T7	0.107	0.0215	29
External	0.427	Threats			T8	0.122	0.0244	23
)							

Creating an evaluation matrix of internal and external factors

To prepare the Internal Factors Evaluation Matrix (IFE), the weight coefficient of each factor is entered using the AHP technique. It should be noted that the weight of each criterion is also normalized in each cluster (internal-external). Also, the current status score of each factor from the perspective of the strategic management team is listed. To determine the final score of each factor, the coefficient of each factor is multiplied by its score and the sum of the final scores of each factor is calculated to determine the final score. The results of the cases described are shown in Tables 3 and 4.

Table 3

Internal factors evaluation matrix (strengths and weaknesses)

inter	Subcriteria		S	
nal facto rs		Weight	Current status points	Weighted points
Stre	Establishment of waste management organization in	0.070	3.44	0.24
ngth s	Mashhad metropolis and waste management office in some municipalities in the province	3		2
	Reducing entrepreneurship in the implementation of waste management activities	0.083 9	2.96	0.24 8
	Commencement of application of segregation strategy in storage management and waste collection in the province	0.076 5	4	0.30 6
	Serious determination of municipalities, villages and industries to solve waste problems and cooperate with other bodies in this field	0.076 7	3.68	0.28
	Quality and type of compounds in waste tissue	0.071 7	3.44	0.24 7
	Existence of short-term and long-term executive plans in the field of waste management in the province	0.052 2	0.16 7	0.16 7
wea k poin	Lack of a comprehensive plan for waste management	0.029 0	0.24 4	0.24 4
ts	Lack of use and application of new technologies, facilities and facilities in the collection, transfer and processing and disposal of waste	0,023 7	0.20 5	0.20 5
	Use of non-mechanized machines in waste collection and transportation	0.021 5		
	Low level of social awareness and limited social	0,024	0.23	0.23

	participation in waste management	7	9	9
	Lack of a comprehensive waste management database in	0.025	0.19	0.19
	the province	5	99	99
	Lack of research and development	0,026	0.23	0.23
		9	8	8
	Increasing and uncontrolled production of various types of	0,020	0.20	0.20
	waste	5	3	3
	Officials neglect waste management	0.024	0.20	0.20
		3	5	5
	Costly waste management	0,019	0.15	0.15
		9	1	1
		1.000		3.37
Total			-	9

Table 4

External factors evaluation matrix (threats and opportunities)

al factor	Subcriteria	Weig ht	statu	hted point
En	Existence of private sector companies and institutions in the	0.0421	3.6	0.15
viron	implementation of waste management programs			2
meı	High level of cultural indicators and religious teachings of the	0.0440	3.4	0.15
Environmental opportunities	people of the region		4	1
odd	Existence of industries and markets for the consumption of	0.0471	3.8	0.18
rtunit	recycled materials in the province and region		4	1
ies	National attention and determination to waste management in	0.0442	4	0.17
	the region			7
	Creating job opportunities and raising the level of employment	0.0414	4	0.16
				6
	Existence of universities and specialized human resources in the	0.0353	4	0.14
	region			1
	Existence of environmental laws as a suitable tool to control the	0.0362	3.4	0.12
	waste management process		4	5
	Existence of opportunities for information and educational	0.0319	4	0.12
	advertisements through radio and television and newspapers			8

	Existence of new technologies in waste management	0.0351	2	0,07 0
Enviror	Inadequate physical environment conditions in the implementation of waste management programs	0,0237	3.6	0.08 5
Environmental threats	Existence of economic crises in the body of urban and rural communities and industrial areas in the region	0.0788	3.2	0.25
nreats	Existence of economic crises in the body of urban and rural communities and industrial areas in the region Existence of weak cooperation of governmental and non-governmental organizations and bodies in waste management affairs Slight changes in waste generation due to the presence of pilgrims, tourists and seasonal tourists Dispersal of decision centers in waste management Existence of weak cooperation of relevant local departments in	0.0843	4	0.29 7
		0.0792	3.4	0.21 7
	Dispersal of decision centers in waste management	0.0741	3.2 8	0.21
	Existence of weak cooperation of relevant local departments in waste management training, especially in small towns and villages in the province	0.0632	0.1 88	0.18 8
	Lack of executive instructions regarding activities related to waste management	0.0649	2.6 48	2.64 8
	Atmospheric conditions in different seasons of the year	0.0572	0.0	0.00
		1.000	-	2,54 2

The results obtained from the internal and external factor evaluation matrix indicate that in general, strengths outweigh weaknesses. At the same time, if opportunities are seized, threats can be overcome and weaknesses eliminated. As a result, SO strategies are a top priority.

Forming a quantitative matrix of strategic planning

According to the evaluation matrix of internal and external factors, the strategies that should be considered are the strategies of using the strengths of the organization to take advantage of opportunities. In addition, in order to quantitatively analyze the dimensions of waste management planning in a strategic approach in the context of identifying the attractiveness of each of the four strategies, it is necessary to analyze the dimensions of each indicator in contrast to other elements. Therefore, with the formation of the Quantitative Strategic Planning Matrix (QSPM), the existing four strategies are prioritized. Based on the Strategic Planning Quantitative Matrix Analysis (QSPM), the priority for selecting strategies is as follows:

- 1- Strategies based on strength-opportunity (offensive) or SO with a score of 4.994.
- 2- Weak-Opportunity-Based Strategies or WO with a score of 2.760.

3- Strategies based on strength-threat or ST with a score of 1.575.

4- Threat-based (defensive) or WT based strategies with a score of 3.372.

Strategies studied

SO1: Increase private sector participation in order to implement long-term waste management

plans.

SO2: Development of segregation programs from the source and acceleration of its

implementation to supply raw materials for recycling industries.

SO3: Development of recycling industries in the province and creating a competitive

environment between existing recycling industries and thus increasing the quality of isolated

materials.

SO4: Increase the level of participation of managers and municipal responsibility in

implementing waste management processes.

ST1: Implement a comprehensive and integrated waste management system in the urban

complex and reduce parallel activities to increase systematic productivity and reduce waste

management costs.

ST2: Increase cooperation and coordination between departments in public awareness and

education at the local level.

WO1: This strategy is the best scenario for implementing a weakness-opportunity strategy.

WO2: The teaching and research capacity of universities in the region to provide specialized

manpower and research needs in the waste management process.

WT1: Application of new technologies in waste management due to poor physical environment

and lack of funding.

WT2: Creating sustainable and accessible resources to meet the costs and credits required by

waste management.

WT3: Establish a comprehensive waste management database to address long-term and short-

term waste management issues.

WT4: Raising the level of public awareness of managers and officials of relevant government

and non-government agencies in the implementation of the waste management processs.

WT5: Preparation of executive instructions (rules and guidelines) for waste management in the design, construction, operation and monitoring of the waste management system in accordance

with the physical, social, environmental and economic conditions.

Propósitos y Representaciones Mar. 2021, Vol. 9, SPE(2), e962 http://dx.doi.org/10.20511/pyr2021.v9nSPE2.962

Table 5

Quantitative Strategic Planning Matrix (QSPM)

	Weig	SO		ST		WC		WT	
SWOT	hted points	A S	TS	A S	TS	AS	TS	AS	TS
Lack of a comprehensive plan for waste management	0,028	2	0.08 4	3	0.12 6	1	0.04	4	0.113
Lack of use and application of new technologies, facilities and facilities in the collection, transfer and processing and disposal of waste	8	4	0.17 6	2	0.08	1	0.04	2	0.068
Use of non-mechanized machines in waste collection and transportation	0.030 8	2	0.09 4	4	0.18 8	1	0.04 7	4	0.123
Low level of social awareness and limited social participation in waste management		3	0.13	4	0.17 7	2	0.08	2	0.062
Lack of a comprehensive waste management database in the province	0.028 9	3	0.12 4	3	0.12 4	1	0.04	4	0.115
Lack of research and development	0.021	2	0.07	3	0.10 6	3	0.10 6	4	0.084
Establishment of waste management organization in Mashhad metropolis and waste management office in some municipalities in the province		3	0.10 9	1	0.03 6	3	0.10 9	2	0.062
Reducing entrepreneurship in the implementation of waste management activities	· ·	3	0.09 6	2	0.06 4	1	0.03	2	0.050
Commencement of application of segregation strategy in storage management and waste collection in the province		3	0.10 5	4	0.14	1	0.03 5	4	0.091
Serious determination of municipalities, villages and industries to solve waste problems and cooperate with other bodies in this field	2	4	0.11 6	3	0.08 7	2	0.05	3	0.078
Quality and type of compounds in waste tissue	0,027	2	0.04 7	4	0.09 5	2	0.04 7	3	0.081

	Weig	so		ST		WC)	WT	
SWOT	hted points	A S	TS	A S	TS	AS	TS	AS	TS
Existence of short-term and long-term executive plans in the field of waste management in the province		4	0.08 6		0,02	3	0.06 5	4	0.114
Existence of private sector companies and institutions in the implementation of waste management programs		4	0,09 9	2	0.04 9	3	0.07 4	5	0.108
High level of cultural indicators and religious teachings of the people of the region		1	0.02 6	4	0.10	3	0.07 7	4	0.103
Existence of industries and markets for the consumption of recycled materials in the province and region		4	0.10 7	4	0.10 7	1	0.02 7	4	0.085
Existence of private sector companies and institutions in the implementation of waste management programs		3	0.06	4	0.08	2	0.04	4	0.169
High level of cultural indicators and religious teachings of the people of the region		2	0.04 9	4	0.09 7	1	0.02 4	5	0.220
Existence of industries and markets for the consumption of recycled materials in the province and region		2	0.04	4	0.08	1	0,02	5	0.235
National attention and determination to waste management in the region	0.044	1	0.03 5	4	0.14	4	0.14	4	0.177
Creating job opportunities and raising the level of employment	0.041	3	0.12 6	2	0.08 4	2	0.08 4	3	0.124
Existence of universities and specialized human resources in the region	0.035	3	0.11	3	0.11	1	0.03 7	4	0.141
Existence of information opportunities and educational advertisements through radio and television and newspapers		3	0.11 9	3	0.11 9	1	0.04	4	0.145
Existence of new technologies in waste management	0.031 9	2	0.07	4	0.14	2	0.07	5	0.160
Inadequate physical environment conditions in the implementation of waste management programs		1	0.03	3	0.09 5	1	0.03	4	0.140

SWOT	Weig hted points	SO		ST		WO		WT	
		A S	TS	A S	TS	AS	TS	AS	TS
Existence of economic crises in the body of urban and rural communities and industrial areas in the region		2	0.06	4	0.12 6	2	0.06	4	0.095
Existence of weak cooperation of governmental and non-governmental organizations and bodies in waste management affairs	0.035	4	0.08	2	0.04	3	0.06	4	0.143
Instability of decisions at the macro level	0.019 4	1	0.03	3	0.09	1	0.03	5	0.097
Dispersal of decision centers in waste management	0.024	2	0,03 4	1	0.01 7	1	0.01 7	2	0.048
Existence of weak cooperation of relevant local departments in waste management training, especially in small towns and villages in the province	2	1	0,02	1	0,02	1	0,02	4	0.117
Total	1, 0000	4	4,99 4	4	2.76 0	2	1,57 5		3.372

Discussion

The main objectives of this study are to study and understand the current situation in the field of waste management in Khorasan Razavi and also to provide an optimal management model that can help the urban management in order to achieve sustainable development. The analyzes used in this study yielded strategies to achieve the mentioned goals. Strategy based on strength-opportunity (offensive) was achieved with the first priority and strategy based on weakness-threat (defensive) gained the second priority, therefore, different strategies were mentioned in line with the mentioned strategies and mentioning their importance.

Things like; increasing private sector participation, developing segregation programs from the source, developing recycling industries in the province and increasing the level of participation of managers and urban responsibility are such strategies which has been the result of a comprehensive study of the internal and external situation of the waste management system in the province.

Like many studies in the country that require first-hand statistical information, this study also faced many problems in obtaining these statistics and information, also, the multiplicity of decision-making centers and existing programs provided some parallel and sometimes contradictory information, which spent a lot of time verifying and prioritizing this information.

In general, based on the findings of the present study, it can be said that the following suggestions can be made:

- Improving waste management frameworks and infrastructures throughout the study area.
- Develop precise rules and monitoring systems to implement the findings of scientific studies.
- Using the experience of other countries in the field of waste management.
- Turn waste management into an opportunity for revenue generation, not cost-orientation.
- Benefiting from people's participation in waste management.

Conclusion

Waste planning based on strategic and futuristic studies in the field of urban environment is one of the important developments that has attracted the attention of many experts on urban issues in various fields in recent years. As a result of such attention, various concepts and methods were developed to explain the position of urban waste indicators in the field of urban and regional management which by referring to these concepts, it can be seen that achieving the correct pattern of improving the quality of human spaces in relation to natural and manmade elements, it depends on the precise connection of new theoretical approaches with modern frameworks for planning and utilizing software models. Therefore, the present study has tried to accept the position of waste management as an important part of the process of achieving sustainable urban and regional development in the field of spatial studies, to seriously examine the various dimensions of the issue using a strategic approach along with meta-structural analysis. Therefore, in the framework of the conclusion, appropriate proposals are presented to strengthen and improve the stability of the waste management system in the study area.

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